

# DEPARTMENT OF SAFETY AND PROFESSIONAL SERVICES

**Recent Accomplishments and Economic Footprint Report** 

*Regulating industries that contribute over* \$75 billion *annually to the Wisconsin economy* 

September 2013

### INTRODUCTION

The regulated professions and industries within the Department of Safety and Professional Services (DSPS) have a significant impact on the economy and the health, safety, and welfare of Wisconsin's

residents. This report assesses the contribution of DSPS to Wisconsin's economy specifically focusing on the health care, construction, and real estate industries. Without the Department's regulatory oversight, proper functioning of these industries could not be maintained.

Highlights from this report include:

- Since its creation, DSPS has made great strides to increase responsiveness, drive productivity, and reduce operational costs to meet the increasing demands of its customers while making efficient use of valuable taxpayer dollars.
- Earning \$18 billion annually on average, health and business professionals credentialed by DSPS are a vital component to economic growth in Wisconsin.
- In 2009, health care professionals credentialed by DSPS generated <u>\$40 billion</u> in economic activity, almost 17% of Wisconsin's gross state product.
- With DSPS regulatory oversight, the construction sector safely and competently contributed approximately <u>\$6.9 billion</u> to Wisconsin real gross domestic product (GDP) in 2012.

### MISSION

The mission of the Department of Safety and Professional Services is to promote economic growth and stability while protecting the citizens of Wisconsin as designated by statute.

### PURPOSE

- competent practice of licensed professionals
- safety of the construction and use of public and private buildings
- compliance with professional and industry standards
- With DSPS regulatory oversight, the construction sector provided over 152,000 well-paying jobs to Wisconsin workers in 2011.
- Construction projects regulated by DSPS can be effective economic stimuli that create jobs and increase spending in a wide range of other sectors of the economy.
- With DSPS regulatory oversight, the real estate industry accounted for <u>\$28.2 billion</u> or 12.5% of Wisconsin GDP in 2012
- When a real estate professional credentialed by DSPS sells a home in Wisconsin, it generates over \$13,000 in income from real estate related industries; over \$5,000 in additional expenditures on consumer items such as furniture, appliances, and paint services; and over \$3,000 in expenditures on remodeling within two years of the home purchase.

The contribution this Department makes to Wisconsin's economy far exceeds these numbers alone, as every day over 380,000 credential holders go to work in a DSPS regulated industry.<sup>1</sup>

This report contains four parts. The first section provides a general overview of the Department's roles and responsibilities and describes recent process improvements for greater Departmental productivity. The second section assesses the economic contribution of DSPS through the regulation of the <u>health</u> <u>care industry</u>. The third section examines the impact of DSPS on the Wisconsin economy through the regulation of the <u>construction industry</u>. The fourth section evaluates the economic impact of DSPS through the regulation of the <u>real estate industry</u>.

<sup>&</sup>lt;sup>1</sup> For a complete list of DSPS regulated industries please visit: <u>http://dsps.wi.gov/Licenses-Permits/Credentialing</u>.

# GENERAL RESPONSIBILITIES AND RECENT ACCOMPLISHMENTS

DSPS protects the citizens of Wisconsin by ensuring safe and competent practice of licensed professionals and safe and sanitary conditions in public and private buildings. Divisions within DSPS perform a variety of tasks to successfully accomplish this mission.<sup>2</sup>

### DIVISION RESPONSIBILITIES

### The Division of Policy Development (DPD) provides

DSPS protects the citizens of Wisconsin by ensuring safe and competent practice of licensed professionals and safe and sanitary conditions in public and private buildings.

administrative support and policy guidance to the professional boards in the state by facilitating board meetings, serving as a liaison between the boards and the Department, and managing the administrative rule promulgation process for self-regulated professions. DPD also manages the administrative rule promulgation process for professions that are directly regulated by the Department. *In 2012, DPD provided administrative services to over 40 boards and councils and facilitated approximately 180 meetings related to board activities.* 

The <u>Division of Professional Credential Processing (DPCP)</u> processes all credential applications and oversees credential eligibility, renewal, continuing education requirements, and examination requirements for regulated professions. *Between June of 2011 and June of 2013, DPCP processed roughly 72,000 initial credentials and 212,000 renewals. As of June, 2013, there were over 388,000 active credential holders.* 

The <u>Division of Legal Services and Compliance (DLSC)</u> provides legal services to professional boards and the department regarding the investigation and discipline of licensed credential holders for violations of professional regulations. The Division is also responsible for the complaint intake process, monitoring compliance with disciplinary orders, managing a confidential program for impaired professionals, performing audits of trust accounts, and conducting business inspections for pharmacies, drug distributors and manufacturers, funeral establishments, and barber and cosmetology schools and establishments.

The <u>Division of Industry Services (DIS)</u> contains multiple bureaus. The Bureau of Field Services provides services related to construction and operation of buildings, along with ensuring compliance with health and safety codes. The Bureau of Technical Services (BTS) provides services such as plan review, consultation, inspections, and product evaluation. *In 2012, BTS staff completed over 14,000 plan reviews and 100,000 inspections.* The Division also administers the Wisconsin Two-Percent Fire

<sup>&</sup>lt;sup>2</sup> To achieve greater efficiencies, the DSPS recently recommended the transfer of responsibilities related to petroleum products and storage tank systems. The enactment of 2013 Wisconsin Act 20 transferred these responsibilities to the WI Department of Natural Resources and WI Department of Agriculture, Trade and Consumer Protection.

Dues Payments Program. Funded by fire insurance premiums paid in Wisconsin, DIS distributes payments to municipalities to be used to purchase fire protection equipment, fund fire prevention inspection and public fire education, train fire fighters and fire inspectors, or fund pension or other special funds for disabled or superannuated fire fighters. *In 2013, DIS distributed approximately \$15.9 million to Wisconsin municipalities through the Two-Percent Fire Dues Payments Program.*<sup>3</sup>

### RECENT ACCOMPLISHMENTS

Since its creation, DSPS has made great strides to increase responsiveness, drive productivity, and reduce operational costs to meet the increasing demands of its customers while making efficient use of valuable taxpayer dollars.

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### **Reducing Prescription Drug Abuse**

DPD recently implemented the Wisconsin Prescription Drug Monitoring Program (PDMP). As a HIPAA<sup>4</sup>compliant database, the Wisconsin PDMP stores data about controlled substances and other highly abused substances prescribed to individuals in Wisconsin and lawfully discloses the data to authorized individuals. Pharmacies and other dispensers of prescription drugs collect and submit data to the PDMP database including information about the prescriber, the dispenser, the drug, and the patient for each prescription. Authorized users may obtain data stored in the PDMP database to verify prescription information. PDMP helps to improve patient care and safety, reduce the abuse and diversion of prescription drugs in Wisconsin, and ensure that patients with a legitimate medical need for the prescription medications are not adversely affected.

Effective June 1, 2010, 2009 Wisconsin Act 362 directed DSPS to manage the operations of PDMP in accordance with the rules and policies developed by the Pharmacy Examining Board. In September of 2011, DSPS received grant funding to manage PDMP. The Pharmacy Examining Board began the administrative rule-writing process on October 1, 2011 and the rules, ch. Phar 18, became effective on January 1, 2013. Since this date, DSPS staff members have travelled the state educating the public through outreach and training events.

<sup>&</sup>lt;sup>3</sup> The Department also contains a Division of Management Services. The Division of Management Services provides administrative services to the Office of the Secretary and all other Divisions within the Department. These services include human resources, payroll, planning, budget, accounting, and information technology.

<sup>&</sup>lt;sup>4</sup> Health Insurance Portability and Accountability Act is a Federal legislation designed to improve the portability and continuity of health insurance. Another important objective is to reduce administrative costs for providers and payers while protecting the privacy of health information.

The Wisconsin PDMP became fully operational on June 1, 2013. The Department established memoranda of understanding (MOUs) with sovereign tribes and the Indian Health Services (HIS) to participate in PDMP and participated in several Alcohol and Other Drug Abuse prevention events. PDMP staff continues to strengthen state tribal collaboration through outreach to the Great Lakes Inter-Tribal Council, Inc., tribal leaders, tribal health directors, and tribal law enforcement. *Currently the PDMP database stores approximately 6 million prescription records, 1,800 dispensers submit data, and 3,200 users have query accounts.* DSPS staff seek to further enhance the PDMP database by working to improve processes to allow access to data and exchange data with neighboring states.

The Prescription Drug Monitoring Program will reduce the abuse and diversion of prescription drugs in Wisconsin.

#### **Issuing Licenses More Quickly**

DPCP recently developed and piloted the <u>Online License Application System (OLAS)</u> that allows individuals to apply and pay fees for professional credentials online. This system will significantly decrease the turnaround time for applicants to receive their professional credential and begin working in Wisconsin.

OLAS for nursing licenses piloted in spring of 2013 to reduce the processing time of nursing applications and provide schools with an efficient paperless process to approve and submit graduation information to DSPS. A sample of 10 percent showed that DSPS granted OLAS applicants permission to take the required National Council Licensure Examination (NCLEX) one to two business days after the receipt of the OLAS application from the school and *granted OLAS applicants a license one to two business days* after receipt of NCLEX exam results. This processing time is a significant improvement over applications sent by postal mail. Using the paper method it took one to five business days for the

Since the implementation of Nursing OLAS, the processing time between receipt of an application and NCLEX authorization has decreased by 90 percent on average. application to reach credentialing staff from the mail room and another 17 business days (on average, while waiting for additional paperwork) before DSPS granted permission to take the NCLEX exam. Since the implementation of Nursing OLAS, the processing time between receipt of an application and NCLEX authorization has decreased by 90 percent on average. DPCP is working to expand OLAS to several other professions.

DPCP has similarly encouraged applicants to <u>renew their</u> <u>credentials online</u> via the website. As a result, the percent of online renewals increased from 84% in 2011 to 95% in 2012. The Division also implemented a <u>live call center</u> that allows customers and the general public to contact the Department via telephone and speak with a live representative to address their immediate concerns.

### **Creating Efficiencies**

In June of 2012, DSPS commenced a <u>paperless office initiative</u> to promote operational effectiveness, a more productive use of space, and simplified processes. DPD began providing electronic board agendas and laptops to board members in place of paper agendas for an *estimated annual savings of \$21,000*. Further, this initiative also allowed for the elimination of 214 file cabinets, 18 bookcases, and 144 feet of open shelving giving the Department the ability to add workstations to its flagship location at 1400 East Washington Avenue. Efforts like this allowed for the Madison-based staff of the Division of Industry Services (DIS) to completely vacate its space at the former Department of Commerce building and move to the East Washington location, *saving the Department roughly \$65,000 each month*.

Industry Services implemented several additional initiatives to increase staff productivity and improve customer satisfaction. First, in the interest of delivering consistent performance and code enforcement, DIS has made great strides at <u>standardizing the inspection process and report format</u> across all division programs. Process improvements include using technology tools to assist field team members in report preparation and submission.

DIS recently implemented <u>electronic plan review</u> saving the Department and its customers valuable time and money. Historically, individuals have submitted paper plans to various locations in the state. Occasionally, specific locations would experience a high volume of plan submittals resulting in increased turnaround time. *Electronic plan review provides for greater organizational flexibility by allowing reviewers all over Wisconsin to share the workload which expedites the plan review process.* 

In order to further expedite processes for customers, DIS staff are developing <u>electronic forms for all</u> <u>applications</u>, <u>registrations</u>, <u>and permits</u> that will allow customers to complete the paperwork online. The

Division is similarly developing the database management required to electronically process these applications.

### **Clearing the Red Tape**

In compliance with 2012 Executive Order 61, DPD and the professional boards supported by the Division <u>identified and</u> changed administrative rules that hindered job creation and <u>small business growth</u>; such as,

- A less burdensome pathway to licensure for barbers
- A more convenient online open book exam option for funeral directors
- Deletion of a requirement that certain municipalities hire two full-time plumbing inspectors

Boards supported by the division initiated the administrative rule writing process for a number of additional changes as a result of 2012 Executive Order 61, for example: The Division of Policy Development and the professional boards managed by the Division identified and changed administrative rules that hindered job creation and small business growth including implementing a less burdensome path to licensure for barbers.

- The Optometry Examining Board seeks to allow electronic signatures for prescription eyeglasses, which will allow thousands of optometry patients to enjoy the increased speed and accuracy of electronic prescription eyeglasses.
- The Real Estate Examining Board plans to provide brokers the ability to retain records in electronic format and recognizing the ledger and journaling software widely utilized in the real estate industry.
- The Dentistry Examining Board seeks to reduce unnecessary regulatory burdens on dentistry
  professionals by eliminating nonessential paperwork associated with the training of unlicensed
  persons, modernizing rules to allow for electronic authorization of dental laboratory work, and
  developing guidelines for patient dental record retention removing significant paper storage
  costs.

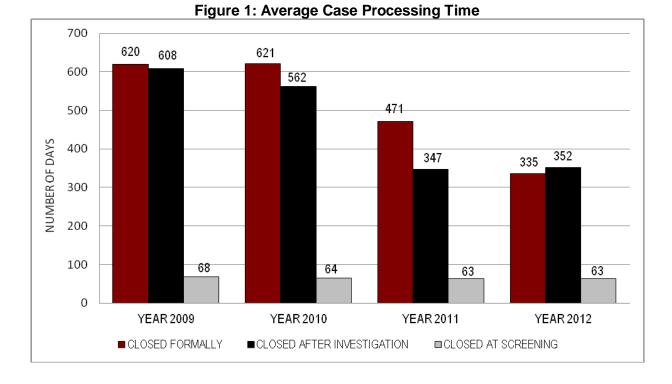
DPD has worked to *create predictability* in the enforcement of administrative rules by updating forms to better align with statutory requirements and codifying internal policy procedures; this gives members of the public *clear expectations* of what they can expect when they walk through the doors of our agency. The Division has also greatly *increased transparency* in the rule writing process by using the website to notice public comment periods on all rule projects.

### Saving Taxpayer Dollars

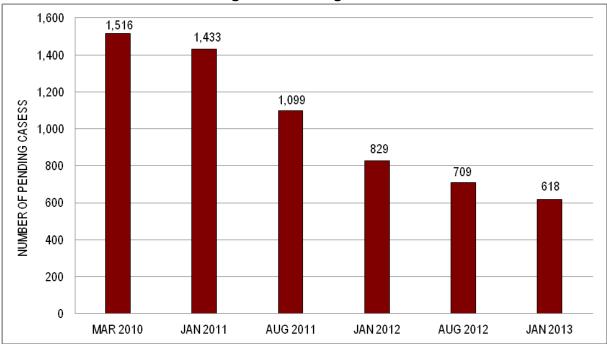
Shortly after the establishment of DSPS, Department management and staff analyzed agency expenditures and found several opportunities for cost savings. For example, it was discovered that the agency continued to pay for landlines and voicemail boxes that once belonged to former employees. *As of April 2012, the Department eliminated 152 landlines and 54 voicemail boxes for a combined annual base savings of approximately \$22,000.* Several additional disconnections have occurred since that date resulting in even greater cost savings.

### **Protecting the Public**

In 2011, under Governor Walker's administration, an increased focus was placed on timely enforcement and resolution of cases. This insured prompt protection of the public without comprising adequacy and appropriateness of enforcement actions. DLSC <u>case processing time</u> has improved significantly from 2009. The average number of days to process improved as follows: closed formals from 620 days in 2009 down to 335 days in 2012; closed after investigation from 608 days down to 352 days, and closed at screening from 68 days in 2009 down to 63 days in 2012. (See Figure 1)



Through effective management and increased operational efficiency, DLSC has <u>reduced its pending</u> <u>caseload</u> from 1,516 to 618 cases (Figure 2).



**Figure 2: Pending Cases** 

As shown in the chart below, protection of the public has been a top priority in DLSC, as the number of enforcement actions has increased in the past 2 years (Figure 3).

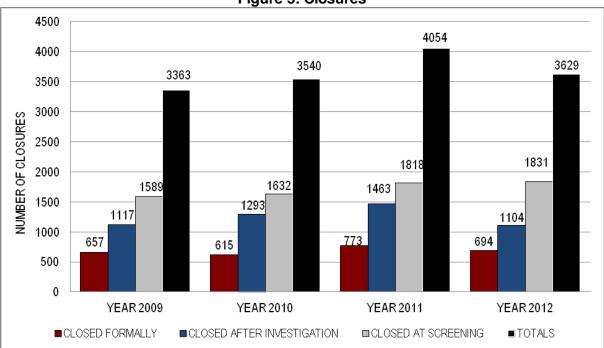


Figure 3: Closures

In addition to the case closures mentioned in the charts above, in 2012 DLSC completed 206 audits, 153 inspections, had 69 participants enrolled in a confidential assistance program for chemically impaired professionals, and monitored approximately 1,890 professional credential holders for compliance with disciplinary orders. However, numbers alone don't tell the whole story. The Division continuously looks for ways of ensuring that cases are handled in the best manner possible through precise attention to detail, intense legal scrutiny, and high quality customer service. For example, the division recently created online tutorials to explain the legal process to professional board members who serve as case advisors on disciplinary actions. These tutorials can be accessed by board members from the board room, work, or home 24 hours a day, 7 days a week on any computer. This is just one of the many ways DLSC delivers first rate service to the citizens of Wisconsin.

# HEALTH AND BUSINESS REGULATION

Occupational regulation in Wisconsin began in 1882 with the creation of the Pharmacy Examining Board. This board set the credential requirements for pharmacists, granted credentials, promulgated administrative rules applicable to pharmacists, and collected credential fees. Between 1882 and 1965, 16 additional independent examining boards or councils were created that had separate budgets and directly employed staff (Austin 2013).

Several extensive reorganizations of Wisconsin state government in the mid-1960s sought to improve operational efficiency and responsiveness to the public. A substantial reorganization of the executive branch resulted from the Kellett Commission, named after its chair, William R. Kellett. Many of the Kellett Commission's proposals impacted occupational licensure in Wisconsin, including the creation of a single Department of Regulation and Licensing (DRL) to provide Earning \$18 billion annually on average, health and business professionals credentialed by DSPS are a vital component to economic growth in Wisconsin.

centralized administrative services to the existing independent examining boards and councils. Under the consolidated administrative structure, each board maintained the independent regulation of its own profession, and the Department took on the direct regulation of specific professions where no examining board existed. These recommendations became law in 1967 (Chapter 75, Laws of 1967; Austin 2013).

The regulation of borbaring and the regulation of the funaral industry
<ul> <li>The regulation of barbering and the regulation of the funeral industry</li> </ul>
transferred to DRL from the Department of Health and Social Services
<ul> <li>DRL authorized to hire staff for all the boards with a few exceptions</li> </ul>
• Single appropriation created for the expenditure of all license fee revenue and
budgetary authority centralized under DRL
DRL authorized to reorganize staff along functional lines rather than by the
boards they served and to eliminate the last employee positions remaining
under the boards' direct authority
Legislation eliminated the Watchmaking Examining Board and Athletic
Examining Board
Second appropriation created to split the budget and staffing of the
professions regulated by the Medical Examining Board and affiliated
credentialing boards from the remaining DRL professions

Subsequent legislation further consolidated occupational regulation under DRL and shifted most administrative responsibilities from the independent boards to the Department (Austin 2013):

In 2011, the Department of Safety and Professional Services was created and assumed all responsibilities performed by the former DRL and certain functions performed by the former Department of Commerce (2011 Wisconsin Act 32; Austin 2013).

In June of 2013, over 300,000 health and business professionals credentialed by DSPS worked in the state of Wisconsin earning *\$18 billion dollars annually on average*.<sup>5</sup> These professionals contribute to economic growth in Wisconsin by spending their earnings at Wisconsin businesses, providing in-state capital for business investment and job creation, and supporting state and local governments through the payment of a variety of taxes.

<sup>&</sup>lt;sup>5</sup> Annual average earnings for professions with many subcategories such as Professional Engineering were calculated by taking an average of the subcategories. Annual average earnings for professionals "in-training" were calculated by dividing the annual average earning for a fully credentialed professional by two. The total annual earnings for all credential holders in each profession were estimated by multiplying the number of active licenses in each profession by the most recent estimates of average annual earnings for professions in Wisconsin as provided in the Occupational and Employment Statistics (Wisconsin Department of Workforce Development 2012).

### HEALTH CARE INDUSTRY

The Centers for Medicare and Medicaid Services (CMS), a federal agency within the United States Department of Health and Human Services (DHHS), estimates that *roughly \$40 billion<sup>6</sup> were spent on health care services in Wisconsin in 2009* (Centers for Medicare and Medicaid Services 2011).<sup>7</sup> Professionals credentialed by DSPS account for the vast majority of health spending in Wisconsin. DSPS ensures the safe and competent practice of 62 different health professions. Appendix A provides a complete list of health-related professions and boards under the purview of DSPS.

In 2009, health care professionals credentialed by DSPS generated \$40 billion in economic activity, almost 17% of state gross domestic product. Between June of 2011 and June of 2013, the Department processed approximately 34,000 initial credentials and over 57,000 renewals for health care professionals. As of June 2013, there were over 197,000 active Wisconsin credential holders in health care professions. In 2012, DSPS provided administrative services to 27 health-related boards and councils and facilitated approximately 115 meetings for healthrelated board activities.

<sup>&</sup>lt;sup>6</sup> The data used in this report are state-of-provider estimates which reflect spending for services delivered in each state to residents and nonresidents. These estimates are useful in measuring the role of health spending in a state's economy.
<sup>7</sup> Health care spending data produced by the National Health Expenditure Accounts (NHEA) of the Department of Health and Human Services Center for Medicare and Medicaid Services are larger than those produced by Bureau of Labor Statistics Consumer Expenditure Survey (CE); however, both are valid and widely utilized estimates of health care expenditures. Differences in definitions, sources, and methods are responsible for differences in the estimates. See <a href="http://www.bls.gov/cex/nhe\_compare\_200710.pdf">http://www.bls.gov/cex/nhe\_compare\_200710.pdf</a> for more a more detailed explanation.

Figure 4 shows the composition of total health care expenditures by service category in Wisconsin. The economic activity of each service category is either directly or indirectly generated by health care professionals credentialed by DSPS. Appendix C details the service categories and DSPS involvement in each category.

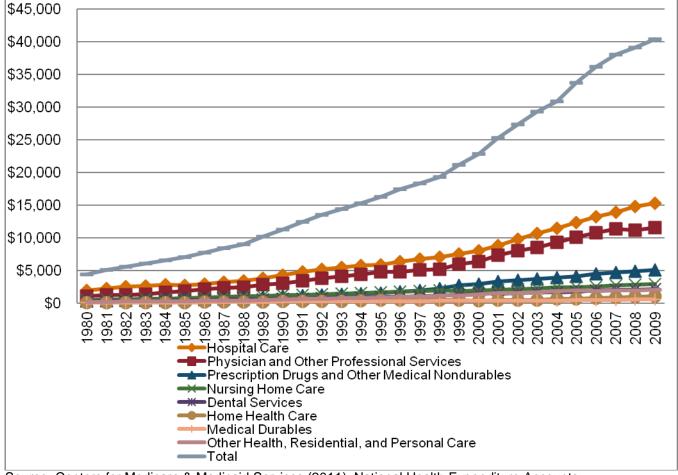


Figure 4: Health Care Spending in Wisconsin by Service (in millions), 1980-2009

Source: Centers for Medicare & Medicaid Services (2011), National Health Expenditure Accounts

Over the past 30 years, the health care industry has comprised a growing share of the state's gross domestic product (GDP). As shown in Figure 5, between 1980 and 1991, expenditures generated by health care professionals grew from 8.2% to 12.1% of the GDP and remained at this level for roughly eight years. Health care expenditures in Wisconsin grew from 12.1% of state GDP in 1999 to 17% in 2009.

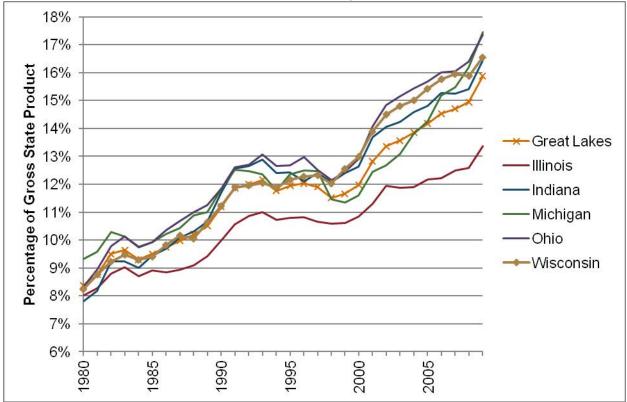


Figure 5: Health Care Expenditures as a Percentage of State Gross Domestic Product in Great Lakes States, 1980-2009

Source: Centers for Medicare & Medicaid Services (2011), National Health Expenditure Accounts

Also shown in Figure 5, Wisconsin's neighboring states have experienced similar growth in health care industry expenditures (Centers for Medicare and Medicaid Services 2011). *If these trends continue, DSPS will play even more vital of a role in the state's economy as these health care professionals continue generating considerable economic activity.* 

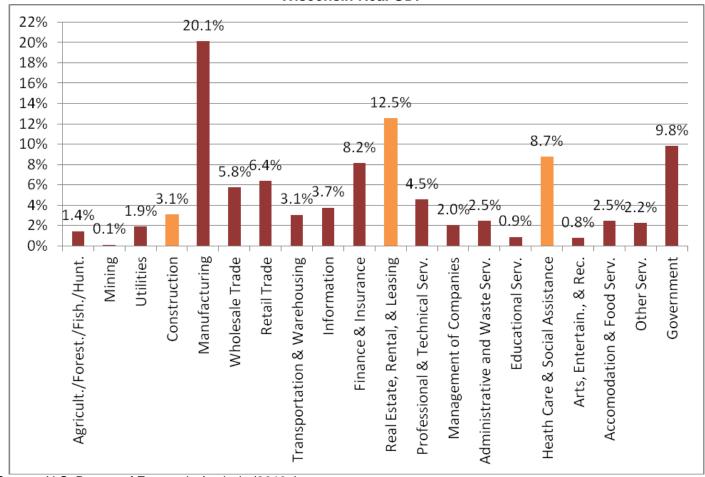
# CONSTRUCTION SECTOR

Between June of 2011 and June of 2013, the Department processed approximately 34,000 initial credentials and over 57,000 renewals for construction sector professionals. As of June 2013, there were over 83,000 active DSPS credential holders in construction sector professions. In 2012, Bureau of Technical Services staff completed over 14,000 plan reviews and 100,000 *inspections.* With DSPS regulatory oversight, the construction sector safely and competently contributed approximately \$6.9 billion to Wisconsin real GDP in 2012 (U.S. Bureau of Economic Analysis 2013a).

With DSPS regulatory oversight, the construction sector safely and competently contributed approximately \$6.9 billion to Wisconsin gross state product in 2012.

A handful of mid-sized industrial sectors, including construction, comprise the core of the Wisconsin economy. This is demonstrated using conventional measures of economic activity including output (gross domestic product) and employment. The U.S. Bureau of Economic Analysis (BEA) publishes annual estimates of Real Gross Domestic Product (RGDP) by state and provides estimates of shares of Wisconsin RGDP produced by each major industrial sector.

As shown in Figure 6, compared to the other major industrial sectors, construction is a moderate contributor to Wisconsin GDP. In 2012, the construction sector directly produced approximately \$6.9 billion or 3.1% of Wisconsin RGDP (U.S. Bureau of Economic Analysis 2013a).



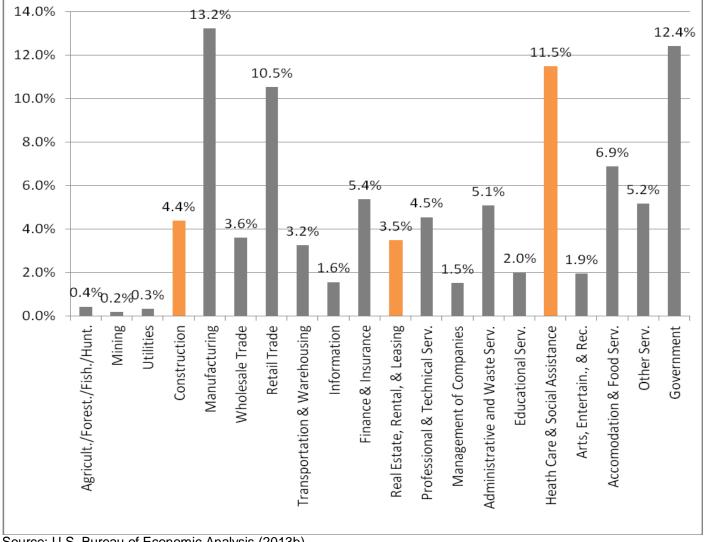
### Figure 6: Sectoral Shares of 2012 Wisconsin Real GDP<sup>8</sup>

Source: U.S. Bureau of Economic Analysis (2013a)

<sup>&</sup>lt;sup>8</sup> Health care spending data produced by the National Health Expenditure Accounts (NHEA) of the Department of Health and Human Services Center for Medicare and Medicaid Services (used in the previous section) are larger than those produced by Bureau of Labor Statistics Consumer Expenditure Survey (CE); however, both are valid and widely utilized estimates of health care expenditures. Differences in definitions, sources, and methods are responsible for differences in the estimates. See <a href="http://www.bls.gov/cex/nhe\_compare\_200710.pdf">http://www.bls.gov/cex/nhe\_compare\_200710.pdf</a> for more a more detailed explanation.

### With DSPS regulatory oversight, the construction sector provided over 152,000 well-paying jobs to Wisconsin workers in 2011.

Construction is a mid-sized component of the overall Wisconsin labor market. The sector contained over 152,000 jobs in 2011 and accounted for 4.4% of the overall 2011 state employment as shown in Figure 7.



### Figure 7: Wisconsin 2011 **Employment Share by Sector**

Source: U.S. Bureau of Economic Analysis (2013b)

Construction jobs tend to be relatively high skilled and high paying. Figure 8 provides the wage profile showing the average wage and salary income in Wisconsin for the year 2011 by major NAICS sector.<sup>9</sup> The construction sector had an annual average wage greater than 11 of the major NAICS sectors of roughly \$51,000, almost \$10,000 above the average.

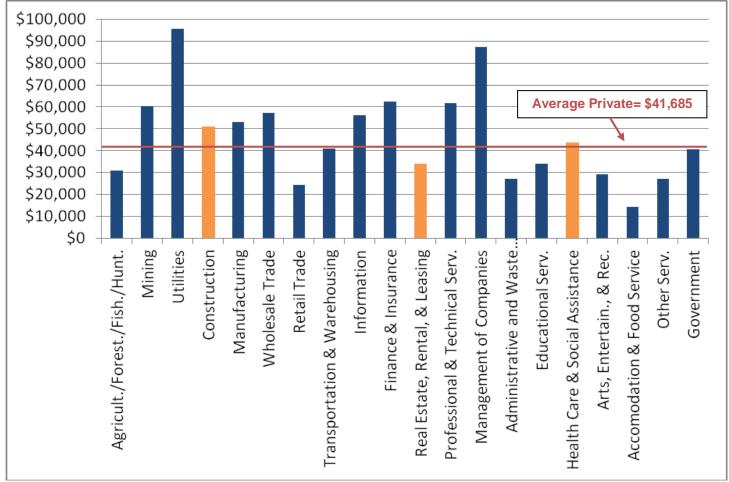


Figure 8: 2011 Wisconsin Average Annual Wage and Salary by Industry

Source: U.S. Bureau of Economic Analysis (2013c)

In addition to being an important component of the Wisconsin economy, the construction sector plays a vital role in stimulating economic growth. Construction projects generate output, income, and employment within the construction sector and create "ripple effects" in a wide range of other sectors of the economy.

<sup>&</sup>lt;sup>9</sup> The annual wage and salary income is calculated by dividing the Bureau of Economic Analysis total for wage and salary disbursements (Table SA07N) by wage and salary employment (Table SA27N).

In a report prepared for the Skill Integrity Responsibility Council, Inc., researchers estimated the total economic impact of two hypothetical construction projects: (1) A \$10 million new building project, and (2) A \$1 million remodeling project (Clark and Crane 2011).<sup>10</sup> Table 1 summarizes their findings.

					•	
	Case Study 1:			Case Study 2:		
	\$10 Million New Building Project		\$1 Million Remodeling Project			
Industry	Total Economic Impact	Total Job Increase	Total Tax Revenue Generated	Total Economic Impact	Total Job Increase	Total Tax Revenue Generated
Construction Sector	\$10.1 million	91	х	\$1 million	10	х
All Other Sectors	\$9.1 million	79	x	\$0.92 million	8	х
Total	\$19.2 million	170	\$853 thousand	\$1.92 million	18	\$91 thousand

Table 1: Total Economic Impact of Hypothetical Construction Projects

Source: Clark and Crane (2011)

As shown in Table 1, a \$10 million new building project translates into \$19.2 million in economic impact, 170 jobs (91 jobs in the construction sector and 79 jobs elsewhere in the economy), and \$853 thousand in tax revenue. The total value added (after inputs are subtracted) from a \$10 million new building project is *\$10.3 million, with 75% of that coming from labor income*. Also shown in Table 1, a \$1 million remodeling project for a nonresidential building translates into *\$1.92 million in total economic impact, 18 jobs* (10 jobs in construction and 8 jobs elsewhere), and *\$91 thousand in state and local tax revenues*. The total value added (after inputs are subtracted) from a \$1 million dollar remodeling project is \$1.1 million, with 73% of that coming from labor income (Clark and Crane 2011).<sup>11</sup> The findings of this report show that construction projects regulated by DSPS can be effective as short run economic stimuli. Furthermore, the resulting infrastructure leads to improved economic productivity in the long run.

Construction projects regulated by DSPS can be effective economic stimuli that create jobs and increase spending in a wide range of other sectors of the economy.

<sup>&</sup>lt;sup>10</sup> Crane and Clark used the IMPLAN Input-Output or I-O modeling developed by the U.S. Department of Agriculture to measure the "ripple effects" that cause construction projects to have a greater impact on the state economy. This model has been widely tested and used for state and sub-state regional impact analysis.

<sup>&</sup>lt;sup>11</sup> The model used to estimate these impacts assumes that no capacity constraints will prevent the economy from expanding to the full impact. In reality, very large construction projects can cause bottlenecks that may prevent the full scalable impact from being realized.

## REAL ESTATE INDUSTRY

As of June 2013, over 21,000 real estate industry professionals credentialed by DSPS contributed to the Wisconsin economy. The Real Estate Examining Board and Real Estate Appraisers Board attached to DSPS regulate real estate brokers, real estate salespersons, timeshare salespersons, real estate business entities, licensed appraisers, certified residential appraisers, and certified general appraisers in Wisconsin. According to the United States Bureau of Economic Analysis estimates, the real estate industry accounted for *\$28.2 billion or 12.5% of Wisconsin GDP in 2012* (as shown above in Figure 6). In 2011, the real estate industry comprised roughly 3.5% of overall 2011 state employment (as shown above in Figure 7).<sup>12</sup>

When a real estate professional credentialed by DSPS sells a home in Wisconsin, it generates over \$13,000 in income from real estate related industries; over \$5,000 in expenditures on consumer items; and over \$3,000 in expenditures on remodeling. When a real estate professional credentialed by DSPS sells a home in Wisconsin, it generates over \$13,000 in income from real estate related industries; over \$5,000 in additional expenditures on consumer items such as furniture, appliances, and paint services; and over \$3,000 in expenditures on remodeling within two years of the home purchase. Aside from house-related expenditures, a new home sale results in greater spending at restaurants, sporting events, and charity events of approximately \$11,000 on average (NAR Research 2013).

Wisconsin home sales jumped an astounding 11.4 percent in the first half of 2013 compared to 2012. Median house prices also increased to \$140,000, a 7.7 percent increase from the first

half of 2012 (Wisconsin REALTORS<sup>®</sup> Association). These trends indicate that DSPS will continue to play an essential role in Wisconsin's economy through its regulation of the real estate industry.

<sup>&</sup>lt;sup>12</sup> Components of the BEA real estate industry estimates are not regulated by DSPS.

### Appendix A: Health Care Professions and Boards under purview of DSPS

### Health Care Professions

Acupuncturist Advanced Practice Nurse Prescriber Anesthesiologist Assistant Art Therapist Athletic Trainer Audiologist **Behavior Analyst** Chiropractic Radiological Technician Chiropractic Technician Chiropractor **Clinical Substance Abuse Counselor Clinical Supervisor In Training Controlled Substances Special Use** Authorization Dance Therapist **Dental Hygienist** Dentist Dietitian Drug or Device Manufacturer Hearing Instrument Specialist Independent Clinical Supervisor Intermediate Clinical Supervisor Licensed Midwife Licensed Practical Nurse Licensed Radiographer Limited X-Ray Machine Operator Permit Marriage and Family Therapist Massage Therapist or Bodywork Therapist Music Therapist Nurse-Midwife Occupational Therapist

**Occupational Therapy Assistant** Optometrist Perfusionist Pharmacist Pharmacy (In State) Pharmacy (Out of State) Physical Therapist Physical Therapist Assistant Physician Physician Assistant Podiatrist **Prevention Specialist** Prevention Specialist in Training Private Practice School Psychologist Professional Counselor Psychologist **Registered Nurse Registered Sanitarian Respiratory Care Practitioner** Sign Language Interpreter Sign Language Interpreter (Restricted) Social Worker Social Worker- Advanced Practice Social Worker-Independent Social Worker-Licensed Clinical Social Worker- Training Certificate Speech-Language Pathologist Substance Abuse Counselor Substance Abuse Counselor in Training Veterinarian Veterinary Technician Wholesale Distributor of Prescription Drugs

### **Health Care Boards**

Examining Boards Chiropractic Examining Board Dentistry Examining Board Hearing and Speech Examining Board Marriage and Family Therapy, Professional Counseling and Social Work Examining Board Medical Examining Board Board of Nursing Nursing Home Administrator Examining Board Optometry Examining Board Pharmacy Examining Board Physical Therapy Examining Board Psychology Examining Board Radiography Examining Board Veterinary Examining Board

Boards Controlled Substance Board

Credentialing Boards Attached to the Medical Examining Board Athletic Trainers Affiliated Credentialing Board Dietitians Affiliated Credentialing Board Massage Therapy and Bodywork Therapy Affiliated Credentialing Board Occupational Therapists Affiliated Credentialing Board Podiatry Affiliated Credentialing Board

### Councils

Council on Anesthesiologist Assistants Examining Council on Registered Nurses Examining Council on Licensed Practical Nurses Perfusionist Examining Council Pharmacist Advisory Council Council on Physician Assistants Respiratory Care Practitioners Examining Council Sign Language Interpreter Council

### Appendix B: All Boards and Councils under purview of DSPS

### **Examining Boards**

Accounting Examining Board Examining Board of Architects, Landscape Architects, Professional Engineers, Designers, and Land Surveyors Chiropractic Examining Board Cosmetology Examining Board **Dentistry Examining Board** Funeral Directors Examining Board Examining Board of Professional Geologists, Hydrologists, and Soil Scientists Hearing and Speech Examining Board Marriage and Family Therapy, Professional Counseling, and Social Work Examining Board Medical Examining Board Board of Nursing Nursing Home Administrator Examining Board **Optometry Examining Board** Pharmacy Examining Board Physical Therapy Examining Board **Psychology Examining Board** Radiography Examining Board Real Estate Examining Board Veterinary Examining Board

#### Boards

Auctioneer Board Building Inspector Review Board Cemetery Board Controlled Substances Board Real Estate Appraisers Board

### **Affiliated Credentialing Boards**

Athletic Trainers Affiliated Credentialing Board Dietitians Affiliated Credentialing Board Massage Therapy and Bodywork Therapy Affiliated Credentialing Board Occupational Therapists Affiliated Credentialing Board Podiatry Affiliated Credentialing Board

### Councils

Council on Anesthesiologist Assistants Crematory Authority Council Automatic Fire Sprinkler System Contractors and Journeymen Council Contractor Certification Council Convevance Safety Code Council Dwelling Code Council Manufactured Housing Code Council Multifamily Dwelling Code Council Examining Council on Registered Nurses Examining Council on Licensed Practical Nurses Perfusionist Examining Council Pharmacist Advisory Council Plumbers Council Council on Physician Assistants Council on Real Estate Curriculum and Examinations **Respiratory Care Practitioners Examining** Council Sign Language Interpreter Council

### Advisory Committees<sup>13</sup>

Alteration and Change of Occupancy Council Amusement Ride Code Council Boiler and Pressure Vessel Code Council Commercial Buildings Code Council Conveyance Safety Code Council Electrical Code Council

<sup>&</sup>lt;sup>13</sup> Under Wisconsin Statute 440.042, the Secretary of DSPS may convene an advisory committee to advise on any matter related to the regulation of credential holders.

- Energy Conservation Council Erosion and Stormwater Council Fire Department Safety and Health Code Council Fire Prevention Code Council Fire Protection Systems Council Fire Safety Council Gas Systems Code Council General Task Group HVAC Council Means of Egress Council Mechanical Refrigeration Code Council
- Passenger Ropeways Code Council Plumbing Code Council Pool Code Council POWTS Code Council POWTS Technical Committee Public Employee Safety and Health Code Council Rental Unit Energy Efficiency Code Council Stormwater Workgroup Structural Review Council Wisconsin Fund Code Council

# Appendix C: Health Care Service Categories

Health Care Service Category	Relation to DSPS
Hospital Care: Covers all services provided by hospitals to	These services are
patients. These include room and board, ancillary charges,	generated by DSPS
services of resident physicians, inpatient pharmacy, hospital-	credentialed health care
based nursing home and home health care, and any other	professionals.
services billed by hospitals in the United States. The value of	•
hospital services is measured by total net revenue, which	
equals gross patient revenues (charges) less contractual	
adjustments, bad debts, and charity care. It also includes	
government tax appropriations as well as non-patient and non-	
operating revenues.	
Physician and Clinical Services: Covers services provided in	DSPS credentials Doctors
establishments operated by Doctors of Medicine (M.D.) and	of Medicine and Doctors of
Doctors of Osteopathy (D.O.), outpatient care centers, plus the	Osteopathy.
portion of medical laboratories services that are billed	
independently by the laboratories. This category also includes	
services rendered by a doctor of medicine (M.D.) or doctor of	
osteopathy (D.O.) in hospitals, if the physician bills	
independently for those services. Clinical services provided in	
freestanding outpatient clinics operated by the U.S. Department	
of Veterans' Affairs, the U.S. Coast Guard Academy, the U.S.	
Department of Defense, and the U.S. Indian Health Service are	
also included.	
Other Professional Services: Covers services provided in	DSPS credentials nurses;
establishments operated by health practitioners other than	chiropractors; podiatrists;
physicians and dentists. These professional services include	optometrists; physical,
those provided by private-duty nurses, chiropractors, podiatrists,	occupational, and speech
optometrists, and physical, occupational and speech therapists,	therapists; among other
among others.	health professionals. See
	Appendix A for a complete
	list.
Prescription Drugs: Covers the "retail" sales of human-use	DSPS credentials
dosage-form drugs, biological drugs, and diagnostic products	pharmacists, pharmacies,
that are available only by a prescription.	wholesale distributors of
	prescription drugs, drug or
	device manufacturers, and
	professionals with the
	authority to prescribe.
Other Non-Durable Medical Products: Covers the "retail"	DSPS credentials
sales of non-prescription drugs and medical sundries.	pharmacists, drug or
	device manufacturers, and

<b>Nursing Home Care:</b> Covers nursing and rehabilitative services provided in freestanding nursing home facilities. These services are generally provided for an extended period of time by registered or licensed practical nurses and other staff. Care received in state and local government facilities and nursing facilities operated by the U.S. Department of Veterans Affairs are also included.	the health professionals advising purchases of non- durable medical products. DSPS credentials registered nurses, licensed practical nurses, and advanced practice nurse prescribers.
<b>Dental Services:</b> Covers services provided in establishments operated by a Doctor of Dental Medicine (D.M.D.) or Doctor of Dental Surgery (D.D.S.) or a Doctor of Dental Science (D.D.Sc.).	DSPS credentials dentists and dental hygienists.
<b>Home Health Care:</b> Covers medical care provided in the home by freestanding home health agencies (HHAs). Medical equipment sales or rentals not billed through HHAs and non- medical types of home care (e.g., Meals on Wheels, chore- worker services, friendly visits, or other custodial services) are excluded.	DSPS credentials health professionals responsible for providing home health care. See Appendix A for a complete list of health professions regulated by DSPS.
<b>Medical Durables:</b> Covers "retail" sales of items such as contact lenses, eyeglasses and other ophthalmic products, surgical and orthopedic products, hearing aids, wheelchairs, and medical equipment rentals.	Health professionals credentialed by DSPS directly and indirectly induce the consumption of medical durables.
Other Health, Residential, and Personal Care: This category includes spending for Medicaid home and community based waivers, care provided in residential care facilities, ambulance services, school health and worksite health care. Generally these programs provide payments for services in non-traditional settings such as community centers, senior citizens centers, schools, and military field stations. The residential establishments are classified as facilities for the intellectually disabled and mental health and substance abuse facilities. The ambulance establishments are classified as Ambulance services.	DSPS credentials health professionals typically responsible for health, residential, and personal care including professional counselors, substance abuse counselors, psychiatrists, and psychologists. See Appendix A for a complete list of health professions regulated by DSPS.

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